### TPWUC Special Member Meeting Should we reorganize as a MDWCA?

February 6, 2025

### Introduction

- Board members and positions
  - Two Board members terms will expire at the May Annual Meeting
  - Please consider nominating qualified members
- Special meeting called because as members, we're all in this together, and we want your feedback to help us make some difficult decisions
- The Board is trying to preserve this system, but there are significant challenges ahead.
- The following is presentation is long, but it has the information that you need to help us make decisions, so we're going to ask that questions be held until the end.

Please hold questions until the end

### Agenda

- Update on leak detection
- Update on water loss rate
- Update on financial status and water hauling costs
  New business model
- Update on fluoride remediation recommendation from NMED and estimated cost of remediation
- Potential loan and grant sources and their conditions and stipulations
- Pros and cons of becoming a Mutual Domestic Water Consumer Association (MDWCA)
- Member discussion and questions
- Process of becoming an MDWCA
- Poll interest in becoming an MDWCA





### Leak Detection (new)

- Sept. 10 flew drone w/Hi-res camera over main pipelines
  Nothing Detected
- Oct. 31 asked NMED to use their beta Hydro Delta satellite image analysis software on our system
- Nov. 22 reviewed suspect sites with NMED Hydro Delta team
  Did follow-up pressure tests. Nothing found.
- January cold snap causes multiple customer leaks
  - Data analysis alerts to new leaks and all meters read on multiple days
  - Multiple, large customer leaks found and shutdown until repaired
- Jan. 6 contacted member Dr. Jack Sanders-Reed to help with analysis
  - See next presentation















### Next Steps

- Repeat Isolation tests on suspect sections
  - Do it in March, after freezing, before too much watering! (reduce noise)
    - In 2024, "noise" in March was about ± 88 GPH compared to ±114 GPH in July-Aug
  - Repeat test on suspect sections several times, a few days apart each to improve statistics.
  - Try turning off 2 suspect sections at once to create a larger decrease in minimum flow
- Investigate methods to localize a leak within a section
  - Albuquerque / Bernalillo County Water Authority (ABCWA) has been using Acoustic Correlators & Detection to help localize leak locations.
- Without an ability to pinpoint the leak (within ±20 ft), all options are expensive
  - Do nothing: Water hauling costs: \$431/4000 gallons = 0.10775 \$/gal
    - 1 leak @ 300 gal/hr costs \$32.33/hr, 24 hours/day, 365 days/year = \$283K/year/leak (we have at least 2-3)
  - Dig up an entire span between valves: Raw cost: \$50 per ft
    - Better be sure this span does have a leak!
    - Example: Kuhn to Brandy Lane: ~2279 ft would cost \$114K
    - Can reduce cost by installing a valve at the mid-way point
      - Valve installation cost: \$2300
      - Dig length & cost cut in half: \$57K+\$2.3K ~ \$60K

**TPWUC** 





### **Financial Status**

• Water hauling has depleted our coffers to near zero

- 2.36M gallons at ~11 cents/gallon = ~\$254k in 2024
- Multiple customers are in arrears to tune of \$21,000
  - Disconnect notices are being sent regularly
  - The Board will remove the meter, cancel the membership for non-payment, and file a lien against the property
- What members can do to help:
  - Pay your bill early instead of the last day
  - Keep watching for theft
  - Keep watching for leaks
  - Insulate your water lines!
  - Call the office if you're leaving your house vacant. We will shutoff your meter.
  - Keep up your conservation efforts



### Financial Status Actions the Board has taken to reduce costs The TPWUC became an employer instead of hiring a subcontractor Hired Carl Walker as Manager Carl has agreed to do the job at a much lower rate Hired Guy Hanna as "Water Rider" (Formerly an employee of Lee Sweenhart) Being an employer moves Federal and State employment taxes to the Co-op More transparent and doesn't cost any more Insurance costs are now paid by the Co-op We reduced our office rent from \$1200/month to \$400/month (Thanks Carl!) There were two months of overlap while Carl learned the job, which temporarily increased costs Carl is studying to become a "Water Operator". Once he's certified, he may be able to reduce our costs further. Fuel and materials are paid for directly by the Co-op

The Co-op now owns the service truck. Formerly it was owned by the subcontractor
This may save a few dollars, but it is nearing end-of-life

### **Financial Status**

- Can members volunteer, or at least work at a lower rate, to help reduce costs even further?
  - We need a CPA that can do our taxes and audits
  - We occasionally need a lawyer (leans, easements, water law)
  - We need Professional Civil Engineers familiar with water systems
  - We need Professional Electrical Engineers



### **Fluoride Remediation**

- Well #7 is in violation at 4.8 mg/L (4 mg/L maximum)
- NMED recommends drinking and cooking with bottled water, especially children
- The highest concentrations from #7 are southern Skyland
- The Board has been working with NMED on potential solutions
  All are expensive



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### **Fluoride Remediation** The Board has been working with NMED on potential solutions • All require professional engineering (See PER later) Not Recommended Recommended Filter System Install separate pump pipeline to tanks **Reverse Osmosis** ~3 miles of pipeline • Redrilling of #8 to mix Mixing occurs in tanks Might Accept Drill in a different area Hauled water to mix But where? Min 3000gpd = \$323/day forever Results in 3.4 mg/L, acceptable, but high 8,600gpd to get to 2 mg/L = \$927/day Cost of below grade tank, plumbing, pump, electrical

### **Fluoride Remediation**

- Mixing at tanks recommended by NMED
  - Level reduced to 2.91 mg/L
    - Acceptable but above 2 mg/L
- It appears that deeper wells have more fluoride

				Fluoride		Total	
	hrs/day	Production	Production	Level	Total	mg/L	Depth
	pumped	gal/min	Liters/min	mg/L	mg/min	Need <4	feet
POD6	12	3.75	14.2	2.85	40.5	2.85	450
POD7	24	5.0	18.9	4.70	88.9	4.70	700
POD8				?			620
POD9	24	4.0	15.1	3.96	60.0	3.96	748
POD10	24	5.6	21.2	0.60	12.7	0.60	560
Total		18.4	69.5	12.11	202.07	2.91	

### Three of four wells have high fluoride concentrations



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### Fluoride Remediation – Mixing at Tanks

- Recommended by NMED as the best solution
- A very rough estimate based on excavation pricing from a local contractor
  - \$10/ft is much less than funding for a similar pipeline for a Sandoval County MDWCA that NMED referenced
  - An engineered solution may be much more expensive than this estimate
- If we dug 3 miles of trench, it would make sense to replace the mainlines and all connections while we were at it
  - Those costs have not been estimated yet
  - 4" and 6" mains

	Cost 3-mi	
Excavation	\$61,983	
3"sch 40 bell	\$17,582	
Fittings	\$1,000	
Labor pipe	\$5,280	
Labor pumps	\$8,000	
Tank Retrofit	\$60,000	
Total	\$153,845	
Cost/ft	\$10	



### Loan and Grant Sources

- There are many sources of loans and grants
- More sources, more funding, and better rates are available to MDWCA vs Co-op
- Typically consist low interest loans with 20-40 year terms
- Grants awarded as funds are available (no guarantees)
- Preferential rates available to low-income communities
  - We're not eligible
- Representative Stephanie Lord said she could help with funding opportunities if we were an MDWCA
- Preliminary Engineering Report (PER) is required by all funding sources at an estimated cost of \$50-60k
- Asset Management Plan (AMP) is required by all funding sources at an estimated cost of \$50-60k



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### Loan and Grant Sources

### Water Project Fund

- Applicants: Mutual Domestics and other state entities
- Administration: Water Trust Board and NMFA
- Projects: Water Storage and Conveyance
- Terms: Mandatory loan component between 10%-40%
- Notes: Substantial funding opportunity, <mark>12-month</mark> lead time for application



### Loan and Grant Sources

### Public Project Revolving Fund

- Applicants: Mutual Domestics and other state entities
- Administration: NMFA
- Projects: Infrastructure
- Terms: Low interest fixed rate 30 years
- Notes: Substantial funding opportunity, Monthly application review

### Loan and Grant Sources

### **Rural Infrastructure Revolving Loan Fund**

- Applicants: Mutual Domestics and other state entities
- Administration: NMED Construction Programs Bureau
- Projects: Water system planning, design, construction
- Terms: Low interest fixed rate 30 years
- Notes: Substantial funding opportunity, low interest loans, grants



## Opportunities (Pros) Ane key advantage of an MDWCA is that, as a local government, it is eligible for public funding and potentially large grants MDWCAs are eligible for a wider range of funding options with access to state and federal dollars, which could help with: Project construction oversight Upgrading aging infrastructure Managing system leaks Anaging system leaks Ane ten engagement of State and County entities Ane ten sparency to the public (not just the membership) Substantial Funding Opportunities



### Burdens (Cons)

- An MDWCA is a subdivision of the State, or a local government
- Substantial regulatory requirements pertaining to governance and administration
- Stringent Procurement Codes
  - All significant purchases must go through the Request For Proposal process
  - Adds cost and delays
  - Some contractors refuse to work with MDWCAs because of the RFP process, oversight burden, and slow payment
- · Board of Directors will need substantially more help
  - Funding Coordinator
  - Accounting services
  - Legal advice
  - Legislature liaison
- Project costs on a per foot basis are orders of magnitude higher than Co-op

Substantial Oversight Increases Costs



### Summary of Options

- Continue as is:
  - Increase rates as needed to pay for hauling and repairs
    - Decrease rates when/if we find and repair the major problems
  - · Continue our testing with some changes that Jack has suggested
    - Requires short-term outages
  - Repair leaks as we find them
    - Average leak repair costs \$2k-\$3k
    - System continues to age and will continue to degrade
  - We have applied for a \$150k loan but it can only be used for repairs and the preparation of the PER and AMP
    - Loan terms are unknown at this time. We may not accept them.
    - Loan cannot be used to pay for hauling water

Reorganizing is a long-term solution, not short-term





### Summary

- The Board has put a lot of work into this cooperative
- Throughout the Co-ops history we have operated with a strong manager that provided good advice to the Board and made our decisions easy.
  - As time went by, and the system aged, and the managers weren't as experienced, the Board has had more decisions placed on them.
- For 35-years we did not have a quorum at an Annual Meeting, until we had leaks and had to double our rates to stay solvent.
- We need membership to understand the issues and that we, as members, own this co-op and must pay for it. Becoming an MDWCA will not eliminate this requirement.
- We hope the information presented tonight helps you understand the issues at hand and guide us in determining whether to reorganize.

Reorganizing is a long-term solution, not short-term





Process of Becoming and MDWCA
<ul> <li>To reorganize as an MDWCA, the Co-op (i.e. Board of Directors) must create the following documents that comply with <u>Sanitary Projects Act</u> (3-29-20 NMSA 1978).:</li> <li>Certificate of Association</li> <li>Bylaws</li> <li>Rules</li> </ul>
<ul> <li>The <u>Certificate of Association</u> must state that it supersedes the Articles of Incorporation of the cooperative association</li> </ul>
<ul> <li>Reorganization must be approved by a majority vote of a <u>quorum</u> of the members. (52 members make a quorum)</li> <li>This vote must occur at an open meeting</li> <li>Notice of the meeting and a copy of the proposed <u>Certificate of Association</u> must be sent to each member at their last known address at least 15 days prior to the meeting.</li> </ul>
<ul> <li>The Certificate of Association must be filed with the Secretary of State, once filed the system is an MDWCA and must operate as an MDWCA</li> </ul>

